



## **INVESTOR PRESENTATION – Q4 FY22**

















2021-22



EVERY TIME WE REACH
A MILESTONE,
WE BELIEVE
WE HAVE
JUST BEGUN...

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## **25** Years of Endeavours

**62,468** Mn.

States and NCR of Delhi

125
Branches

4,438
Customer locations

**6,75,000+**Active loan accounts

## **Diversified Product Portfolio**





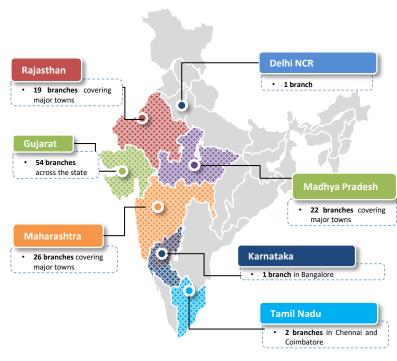




2-Wheeler Loans

**Commercial Vehicle Loans** 

## Strong Retail Presence & Distribution Network



**Sourcing Intermediaries:** 



312 =1

151 NBFCs

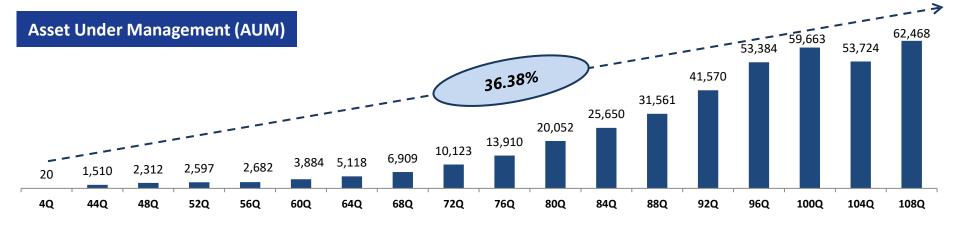


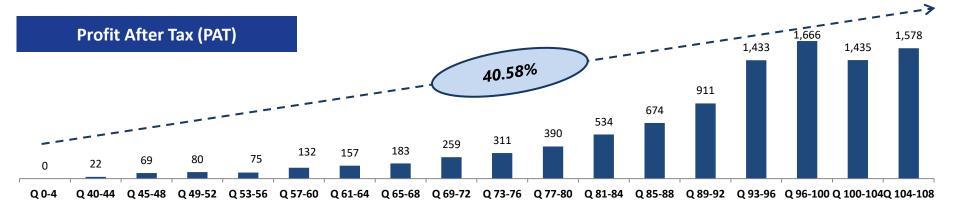


## **Journey of 108 Quarters**



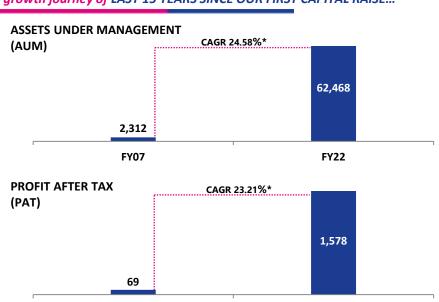


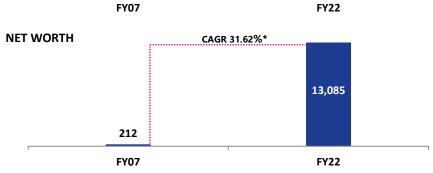




## Growing consistently and steadily-

Our growth journey of LAST 15 YEARS SINCE OUR FIRST CAPITAL RAISE...









- Despite various micro and macro headwinds including demonetisation, GST, NBFC liquidity crisis, and COVID, #1,4,5 has displayed resilience and has delivered robust and sustainable growth
- Track record of high-quality portfolio with Net Stage 3 Assets below 2.00% over the period
- Maintained healthy return on assets and equity of around:
  - ROA: Range -2.75% 3.00%
  - ROE: Range 15.00% 18.00%

Growth journey was fuelled predominantly from internal accruals

## Going forward...

To continue consistent and steady growth momentum in the range of 20%-25%, resulting in a very strong compounding growth as demonstrated over the years

## Leveraging technology across spectrum



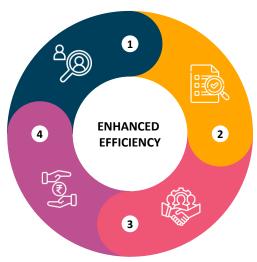


## 1. Origination

- Centralized Onboarding System to capture new leads data digitally
- Captured Leads authenticated via mobile OTP
- Efficient & seamless Application Management (Applicant, Co-Applicant & Guarantor)
- Customized Document Upload with pre-defined check list & input validation
- Preliminary eligibility check (positive/negative) for further credit underwriting

### 4. Disbursement & Collection

- 100% Cashless / E-disbursement of loan amount
- eNACH permits paperless repayment setup
- Easy e-repayment facility via Paytm, BillDesk, and BharatPe for convenient and timely EMI payment



### 2. Decisioning

Assess Credit worthiness through pre-set Business Rules Engine (BRE) & APIs plugins

- eKYC Enables paperless verification of customer's Identity, Address, DOB etc. (PAN/Aadhar/ DL / EC)
- Credit Bureau Check Integrated API services to check customer past behavior, fraud detection/prevention, & trigger bureau score
- Seamless process to fetch Corporate data such as financials. charges. shareholding. associates. litigation/defaults etc. (Corpository Platform)
- Income Analyzer Tool Customer Bank Statement / GSTR are automatically assessed to ensure current income and obligations

### 3. Operations

- Remote Digital Signatures eSign permits paperless documentation wherein loan agreement is shared digitally with customer for review and e-signing (eSign / eStamp APIs)
- C-KYC management system for fast and accurate compliance
- Customer Engagement Regular and timely updates to customers via WhatsApp, SMS & Email Services APIs

### **ENHANCING DISTRIBUTION STRENGTH**

### **Co-lending Partnership**





## CredAvenue

**K**BNBFC









## **Strong Fundamentals**





## **Enablers for consistent growth**

## SUCCESSFUL TRACK RECORD

## Successfully withstood multiple headwinds over the years.

 Proven track record of more than 25 years with AUM CAGR of 36.38% and PAT CAGR of 40.58%.

### **HIGHLY CAPITALISED**

- Highly capitalised for future growth. Sufficient capital to continue the growth momentum.
- Capital Adequacy of 26.35%, Tier I Capital Adequacy of 23.08% & Tier II Capital Adequacy of 3.27%

## STRONG PROVISION BUFFER & PORTFOLIO QUALITY

- Consistent track record of high-quality portfolio with Net Stage 3 Assets of 1.70% as on 31st March 2022.
- High provision buffer related to Covid-19 provisioning buffer of INR 378.37 Mn. which is 0.74% of the on book Assets.

## ROBUST LIQUIDITY POSITION

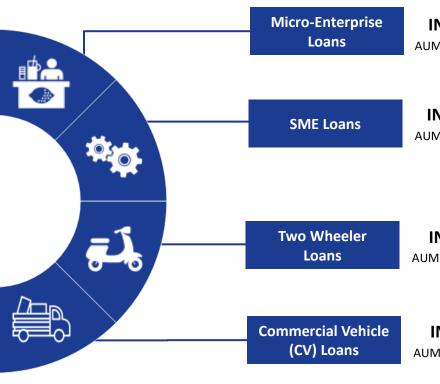
- Cash and cash equivalent of around INR 8,000 Mn. as on 31st March 2022.
- Sufficient liquidity to cover opex and debt liabilities for at least next 12 months.
- Positive across all cumulative ALM buckets.

# Diversified product offerings presenting significant growth opportunities





## **A** ★ focuses on serving the underserved credit needs of mid and low income group segments



## INR 32,494 Mn.

AUM as of March 31, 2022

- Loans of up to INR 300,000 to Micro-Enterprises which primarily include retailers, traders, small manufacturers and service providers
- Tenure up to 36 months; Average ticket size in Q4 FY22 INR 24,488

INR 22,748 Mn.

AUM as of March 31, 2022

- Loans of up to INR 50 Mn. to SMEs which primarily include manufacturers, distributors, dealers and service providers engaged in various industries
- SME loans include working capital loans, loans for machinery and loans to purchase Industrial Sheds.
- Tenure up to 60 months; Average ticket size in Q4 FY22 INR 1.54 Mn.

INR 3,774 Mn.

AUM as of March 31, 2022

- Two-wheeler loans to our customers, which primarily include farmers, selfemployed and salaried individuals and professionals
- Tenure up to 36 months: Average ticket size in Q4 FY22 INR 57.389

INR 3,452 Mn.
AUM as of March 31, 2022

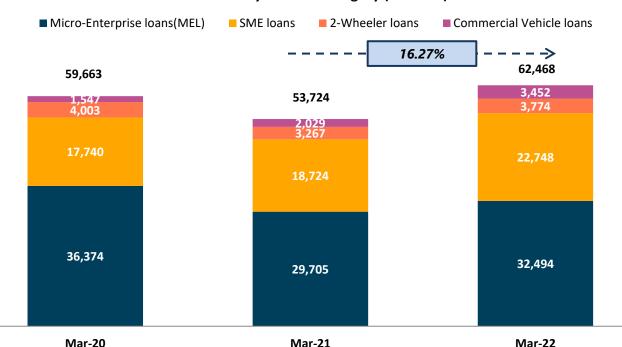
- Loans of up to INR 700,000 for the purchase of new and used CVs to small road transporters, used cars to small traders and manufactures and tractors to the persons engaged in Agricultural activities
- Tenure up to 60 months; Average ticket size in Q4 FY22 INR 2,80,348

## **AUM by Product Category**









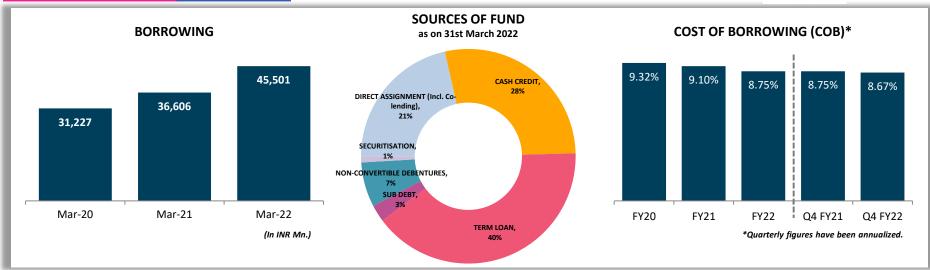
**Segment Performance** March -22 vs March-21 **▲ 9.39**% Micro-Enterprise loans (MEL) **21.49**% **SME loans ▲ 15.52**% 2-Wheeler loans **▲ 70.14**% **Commercial Vehicle loans** 

Adopted a cautious approach towards fresh disbursement during the COVID pandemic period, in line with our dictum of extending credit where it is due and high collection efficiency.

## **Liability Management**







- The composition of our liability mix ensures healthy ALM and well diverse resource mix.
- The Company withstood the litmus test very successfully during this most challenging period.
  - A testimony to its very efficient liability management.
- Capital adequacy ratio, as on 31st March 2022 is 26.35% against regulatory norms of 15%. Tier I capital is 23.08% as against requirement of 10%. Tier II capital is just 3.27% which will increase from time to time depending on the requirement and also as a source of structural liquidity to strengthen ALM.
- Around 75% of the portfolio is MSME loans which qualifies as Priority Sector Lending. The company aims to maintain around 20%-25% of AUM as off book through Direct assignment and Co-lending transactions. It is with door to door maturity and without recourse to the company. This further strengthens the liability management. The Direct Assignment and co-lending sanction on hand is around INR 12,000 Mn.
- The total Cash credit limit available to the company is INR 18.25 Bn. spread across 14 banks. The utilization level is maintained at 65% 70% of the total Cash Credit Facility, ensuring sufficient liquidity on hand.
- · Leverage Ratio on balance sheet works out to be 3.48 times and going forward plan is to maintain the leverage at optimum level.

## **Going Forward**





### **ASSET CREATION**

- ✓ To anchor to our belief that, growth along with quality is the key to enhance the shareholders' value.
- Anticipated growth for the next five years to be in the range of 20% 25% with an understanding of recalibrating it depending on the macro situation, prioritising asset quality and profitability, thereby maintaining healthy ROA and ROCE.
- ✓ We will continue serving the informal LIG and MIG class of customers spread over rural, semi urban and urban areas leveraging on our more than two decades of experience and striving to add value to our clients.
- SME and Housing finance offers huge potential and company will maintain adequate focus as it is anticipated as one of the key growth drivers.
- The distribution network of the current states in operation will be strengthened and endeavors will be to provide one of the most efficient financial services which we term as the Power of Distribution. The company will also explore the potentiality of entering into new geographies.

### LIABILITY MANAGEMENT

- ✓ Ideal debt resource mix, ensuring continuous flow of funds while maintaining optimum utilization of capital.
- ✓ The assets created by the company is expected to generate good securitization/assignment/Co-Lending demand thereby enabling the company to de-risk and maintain the off book portfolio.

### **OPERATIONAL EXCELLENCE**

✓ Learning and Unlearning is a constant endeavor at ∰A\$ and will strive to improve the efficiency in all the areas of operation.





## FINANCIAL REVIEW

## **Key Highlights – Q4 FY22**







INR **62,468** Mn.



**PROFIT AFTER TAX (PAT)** 

INR **426** Mn.



(Q4 FY21: INR 365 Mn.)

**NET INTEREST INCOME (NII)** 

INR 899 Mn



(Q4 FY21: INR 781 Mn.)

**COST OF BORROWING\* (COB)** 

8.67%



(Q4 FY21: 8.75%)

RETURN ON AVG. NET WORTH\*

**14.47**%

RETURN ON AVG.
BALANCE SHEET ASSETS\*

2.86%

**RETURN ON AVG. AUM\*** 

2.84%

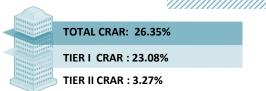
**OPERATING EXPENSE RATIO (OER) \*** 

1.96%



(Q4 FY21: 1.50%)

CAPITALIZATION



ASSIGNED TO BANKS/FIS



**18.65**% of AUM

<sup>^</sup> Due to expense incurred on strengthening and expansion of branches, centers, employees and partnership including Fintech. Also, due to Normalization of business.





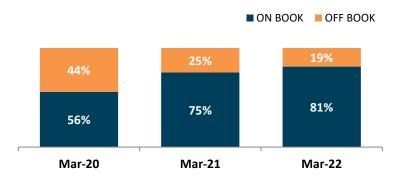
## **ASSETS UNDER MANAGEMENT (AUM)**



### **NET WORTH**



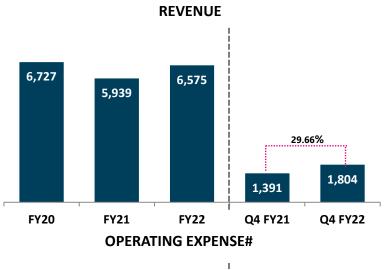
## ON & OFF BOOK AUM

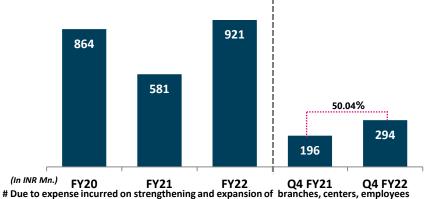


(In INR Mn.)



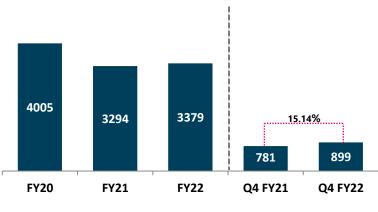




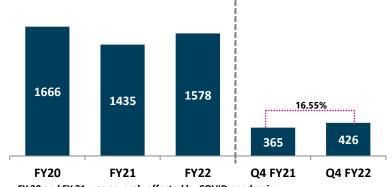


and partnership including Fintech. Also, due to Normalization of business.

## NET INTEREST INCOME (NII)



PROFIT AFTER TAX (PAT)



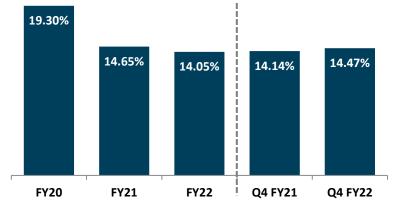
FY 20 and FY 21 was severely affected by COVID pandemic



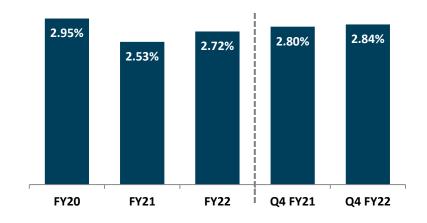


## RETURN ON AVG. NET WORTH (RONW)\*\*





## **RETURN ON AVG. AUM (ROAUM)\***



<sup>\*\*</sup> Networth considered without OCI

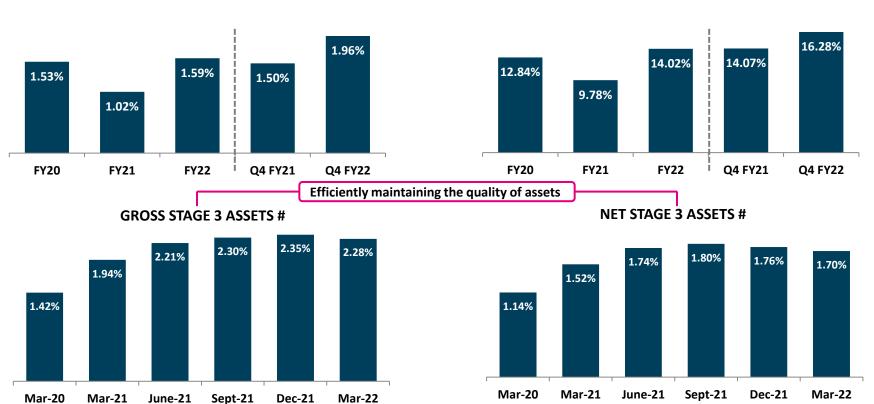






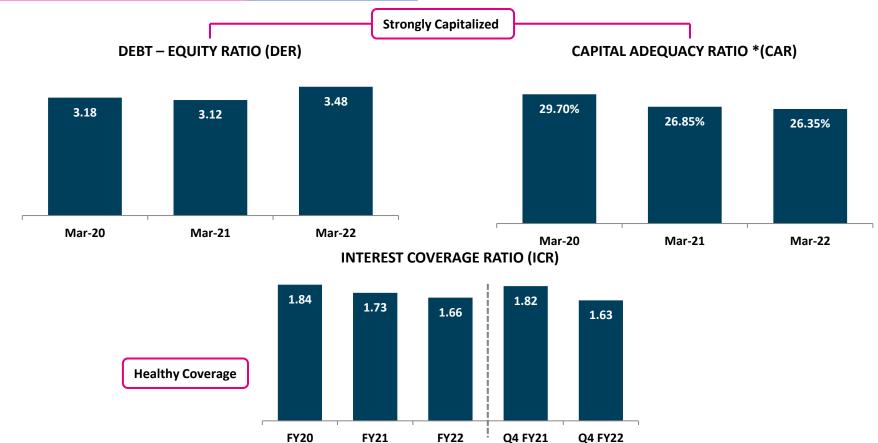
OPERATING EXPENSE RATIO (OE RATIO)\*^

## OPERATING EXPENSE AS % OF INCOME^









<sup>\*</sup> In March 20 CAR was higher due to higher percentage of Direct assigned portfolio @ 44%.

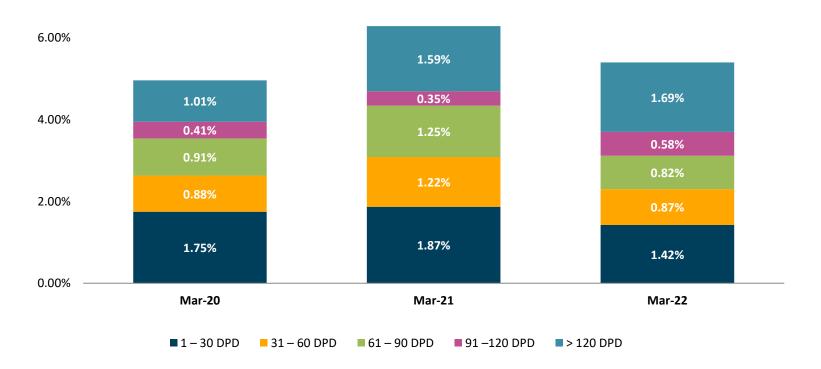
## **Asset Under Management - Credit Quality**





### **ASSET UNDER MANAGEMENT- DPD**

8.00%



## **Credit Quality**





(In INR Mn.)

Particulars	March-22		March-21	
	AUM	Provision	AUM	Provision
Stage 1	48866.98	175.80	39060.66	130.40
Stage 2	902.64	92.10	792.64	73.95
Stage 3	1050.09	361.21	644.25	225.79
TOTAL ON BOOK	50819.71	629.11	40497.54	430.14
Assigned Portfolio	11648.29	N/A	13226.87	N/A
TOTAL AUM	62467.99		53724.41	

Particulars	March-22	March-21
Gross Stage 1 And Stage 2 Assets As % Of On Book Assets	97.93%	98.41%
Stage 1 & Stage 2 Assets (Standard Assets) Provisioning	0.54%	0.51%
Gross Stage 3 Assets As % Of On Book Assets	2.07%	1.59%
Stage 3 Assets Provisioning	34.40%	35.05%
Net Stage 3 Assets As % Of On Book Assets	1.36%	1.03%
Gross Stage 3 As % Of AUM	2.28%	1.94%
Net Stage 3 As % Of AUM	1.70%	1.52%

Note: (1) Stage 3 (>90 DPD Assets) on Assigned portfolio is INR 373.91 Mn. on 31st March 2022 and INR 399.32 Mn. on 31st March 2021 which has been taken into consideration while calculating Stage 3 As % Of AUM.

- (2) The company provision buffer (COVID provision) as on 31st March 2022 is INR 378.37 Mn. (Not netted off with gross assets in various stages) with which total provision amounts to around INR 1007.48 Mn.
- (3) The Company's restructured book outstanding as on 31st March 2022 was INR 255.48 Mn. which is 0.41% of the AUM.
- (4) Pursuant to the RBI circular dated 12 November 2021 "Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances Clarifications", the Company has complied with the said circular.

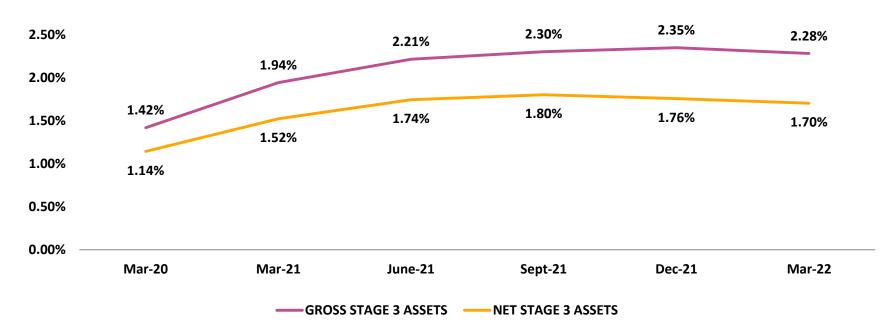
## **Constantly maintaining quality portfolio**





Catalyst in growth of Entrepreneurs, not creating just borrowers

### **STAGE 3 ASSETS**

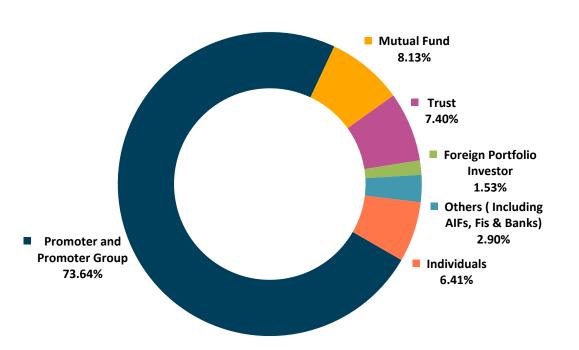


## Reputed Marquee FIIs and DIIs shareholders base





## **Shareholding as on 31st March 2022**



## **Marquee Non Promoter Shareholders**

MOTILAL PRIVATE EQUITY

AXIS MUTUAL FUND

**IDFC MUTUAL FUND** 

TATA AIA LIFE INSURANCE

MOTILAL OSWAL MUTUAL FUND

ASK INVESTMENT MANAGERS PRIVATE LIMITED

SCHRODER INTERNATIONAL SELECTION FUND INDIAN

**OPPORTUNITIES** 

DIMENSIONAL FUND ADVISORS

UNISUPER LIMITED AS TRUSTEE FOR UNISUPER

## Financial Statement: FY20 - FY2021-22





	PROFIT & LOSS STATEMENT		
INR Mn.	FY 2020	FY 2021	FY 2021-22
Total Revenue	6727	5939	6575
Expenses	4446	4010	4458
Finance Costs	2722	2645	3195
Operating Expense	864	581	921
Provisions and Loan Losses	859	784	341
Profit Before Tax	2282	1929	2117
Profit After Tax	1666	1435	1578
Other comprehensive income	47	75	-76
Total comprehensive income	1713	1510	1503
	BALANCE SHEET STATEMENT		
INR Mn.	Mar-20	Mar-21	Mar-22
<b>.</b>	ASSETS		
Financial assets	44906	50869	59763
Loans	33485	38051	45538
other financial assets  Non-financial assets	11422	12818	14225
	811 45718	907 51776	987
Total assets	45/18	51//6	60750
	LIABILITIES		
Financial liabilities	34946	39339	47052
Debt securities (including Subordinate Debt)	599	3741	4992
Borrowings (other than debt securities)	25202	29198	37327
Other Financial Liabilities	9145	6401	4733
Non-financial liabilities	963	711	613
Total liabilities	35909	40050	47666
	EQUITY		
Equity share capital	547	547	547
Other equity	9262	11179	12538
Total equity	9809	11726	13085
Total liabilities and equity	45718	51776	60750



# ##### Rural Housing & Mortgage Finance Limited (MRHMFL)

Subsidiary

## **About MRHMFL**



## **MA** is targeting affordable housing finance segment through its subsidiary

- #A\$ Rural Housing & Mortgage Finance Limited ("#A\$ Housing" or MRHMFL) is a non-deposit taking, NHB registered, housing finance institution. It was incorporated in 2008 and headquartered in Ahmedabad, Gujarat
- MRHMFL provides loans for purchase of new and old houses, construction of houses on owned plots, home improvement loans and loans for purchase and construction of commercial property. It also extend loans to developers for construction of affordable housing projects
- MRHMFL provides housing loans in rural and semi-urban areas of Gujarat, Maharashtra, Rajasthan and Madhya Pradesh
- With its continued focus on the rural and semi-urban segments, the company has 69 branches and have sourcing arrangements with 28 intermediaries typically project developers and property agents

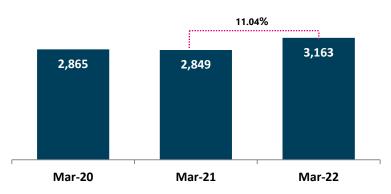
## **Housing Loans**

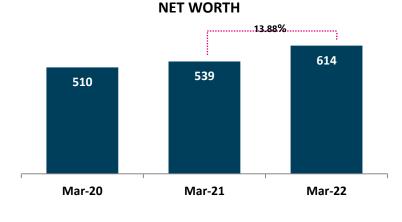


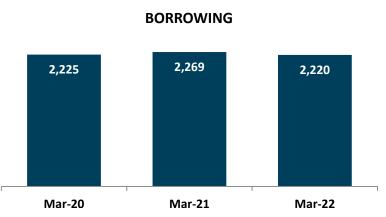
- Loans of up to INR 5 Mn. for residential and INR 10 Mn. for commercial
- Provides housing loans to customers, who are primarily salaried and self-employed individuals and loans to developers for construction of affordable housing project
- Tenure up to 300 months for residential and 144 months for commercial
- Average Ticket size in Q4 FY22- INR 8,50,223
- AUM as of 31st March 2022-INR 3,163 Mn.

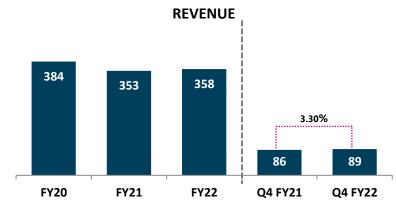


## **ASSETS UNDER MANAGEMENT (AUM)**

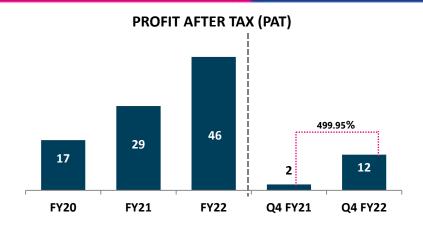




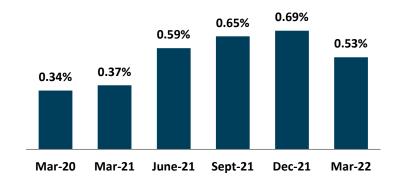




(In INR Mn.)

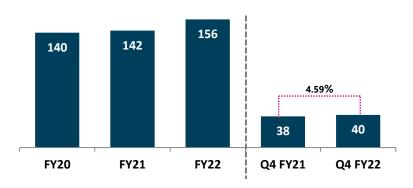


### **GROSS STAGE 3 ASSETS #**

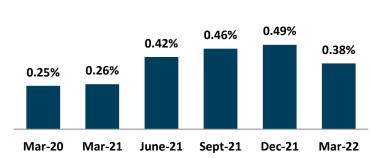




## **NET INTEREST INCOME (NII)**



### **NET STAGE 3 ASSETS #**

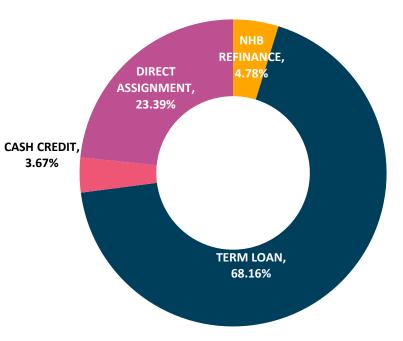


(In INR Mn.)

## **Liability Management**







- The composition of our liability mix ensures healthy ALM and well diverse resource mix.
- The Company continues to demonstrate its capability of efficient liability management.
- Capital adequacy ratio, as on 31st March 2022 is 55.27% against regulatory norms of 12%. Tier I capital is 39.78%. Tier II capital is 15.49% which will increase from time to time depending on the requirement and also as a source of structural liquidity to strengthen ALM.
- Around 65% of the on book portfolio qualifies as priority sector lending for banks as on lending to HFCs. We keep on raising term loans from banks both priority sector and Non priority sector lending with a average maturity of 5 -7 years.
- We keep on availing **refinance from NHB which is currently 4.78% of our total borrowing mix.** This help us to raise matching tenure loans at very competitive rates. The company is working very hard to enhance NHB refinance share in our total liability management.
- The total Cash credit limit available to the company is INR 270 Mn.. The company utilizes the fund as per the requirement, ensuring sufficient liquidity on hand.
- Around 100% of the housing loan portfolio qualifies as priority sector lending for banks if the same is assigned to banks. Increase in direct assignment of portfolio over a period of time will enable efficient ALM and will bring about capital efficiency.

## **Credit Quality**



Particulars	March-22		March-21	
Particulars	AUM	Provision	AUM	Provision
Stage 1	2326.76	2.34	2,470.90	2.20
Stage 2	183.03	10.34	162.91	8.44
Stage 3	16.26	4.83	9.84	2.93
TOTAL ON BOOK	2526.04	17.51	2643.66	13.57
Assigned Portfolio	637.36	N/A	205.29	N/A
TOTAL AUM	3163.41		2848.95	

Particulars	March-22	March-21
Stage 1 And Stage 2 Assets As % Of On Book Assets	99.36%	99.63%
Stage 1 And Stage 2 Assets (Standard Assets) Provisioning	0.51%	0.40%
Stage 3 As % Of On Book Assets	0.64%	0.37%
Stage 3 Assets Provisioning	29.72%	29.83%
Net Stage 3 As % Of On Book Assets	0.45%	0.26%
Stage 3 As % Of AUM	0.53%	0.37%
Net Stage 3 As % Of AUM	0.38%	0.26%

Note: (1) Stage 3 (>90 DPD Assets) on Assigned portfolio is INR 0.58 Mn. on 31st March 2022, and INR 0.57 Mn. on 31st March 2021 which has been taken into consideration while calculating Stage 3 As % Of AUM.

- (2) The company provision buffer (COVID provision) as on 31st March 2022 is INR 30.00 Mn. (Not netted off with gross assets in various stages) with which total provision amounts to around INR 47.51 Mn.
- (3) The Company's restructured book outstanding as on 31st March 2022 was INR 25.25 Mn. which is 0.80% of the AUM.
- (4) The stage 3 classification norms followed by the Company was in compliance with the the RBI circular dated 12 November 2021 "Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances Clarifications".





# UNDERSTANDING #A\$







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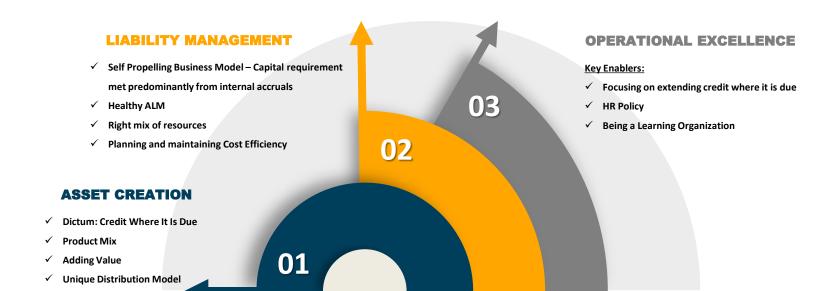
To be one of the most efficient distributors of financial services and create value on a very large scale.



To constantly endeavor, to attain excellence and create a very wide Financial distribution network and to be catalyst; in providing the most efficient financial services which we term as financial inclusion.



"We have miles to go & Promises to keep....." "Together we can and we will"



# Unique and Robust Distribution Network Through NBFC Partners (1/3)





### **AIM & OUR UNDERSTANDING**

Efficient last mile delivery of credit across its product range namely MEL, SME, 2 Wheeler and Commercial Vehicle Loans Value chain approach has proven to be the most potent one to solve informality because of proximity to the end borrowers Better quality of intermediation with advantage of adequate capital base along with better understanding of the operations and demography

Revenue sharing model ensures scalability of the relationships where the operational cost and credit cost to be borne by the partner NBFCs is considered. The partnership is with full recourse to the partner

KEY CRITERIA FOR STARTING RELATIONSHIP

Promoters Evaluation

**Product Alignment** 

Operational Excellence

**Growth Strategy** 

**Capital Base** 

Financial Performance

### **CREDIT ASSESSMENT**

### **Pre-Engagement Due Diligence**

- Promoters' Domain Expertise
- Strategic alignment
- Range of Products
- On site system and Operational Setup

### **Transaction Level Due Diligence**

- Alignment of Credit screen for various products
- Creation of portfolio
- · On site audit of the portfolio Hypothecated

### **Periodical Deep Diving**

 Continuous engagement in order to improve their Systems & Operations to ensure the quality of portfolio and compliance

# Unique and Robust Distribution Network Through NBFC Partners (2/3)





### **IMPACT**

### MAS

- Widens its network while maintaining a relatively lower risk profile
- Establishes knowledge partnerships and increase its local market knowledge

### **NBFCs**

- Value addition in improving their systems and operations which helps in scalability and Sustainability of husiness
- Gets vital liability support due to our understanding of the retail products

### Borrowers

Creates an all-round enabling situation of extending credit where it is due by extending credit with deep penetration and understanding

### **Eco-System**

 Catalyst in Efficient last mile delivery of credit

### TRACK RECORD

Started with 1 NBFC in 2008, currently having relationship with more than 100 such NBFCs having virtual presence Pan India.

Have grown at a CAGR of around 30% in last five years across our product range with immaculate track record.

### **GOING FORWARD**

Huge potential to grow along with these NBFCs partners across our product range for efficient last mile delivery of credit

360° view for scalability and sustainability of relationship in the form of :

- a) Providing Liability Solution
- **b)** Product Development & Strengthening their system and Operations
- c) Capital Advisory

## Sharpening the learning curve(3/3)







## **CREDIT ASSESSMENT**

Continuous strengthening of due diligence and audit process - both pre and post disbursement.

Further strengthening the field due diligence.

### **CONSTANT MONITORING**

Close indulgence with partner NBFCs both on the system as well as credit part. Additional diligence of financial accounting with necessary deep diving also to be the part of monitoring to preempt any irregularities.

### **EVALUATION MATRIX**

Further strengthening the evaluation and the exposure matrix for all the NBFCs partners.

Our proven track record of more than INR 15,000 Crore cumulative disbursement with total loss less than 0.5% over a decade across various tough periods assures our confidence on the model.

# Robust and Comprehensive Credit Assessment & Risk Management Framework





##A\sigma aims to give credit where it is due with the dictum of adherence and adaptability

## Robust credit assessment



## Credit assessment process overview by Product

### **Micro-Enterprise Loans**

- Analysis of business potential and end use, cash flows and model (business to have cash profit for the previous 3 years)
- Requires a guarantor or co-applicant according to the assessment of the applicant's profile

## SME Loans

- Business operating history is required from minimum 1 year to 5 years depending on loan size
- 50-70% of turnover to be reflected in current account
- Eligibility criteria is based on turnover, debt/equity ratio and net worth on a case-to-case basis

### Two-wheeler Loans

- At least one property (residential or business) should be owned by the applicant or jointly residing family members
- For a student applicant, a coapplicant is compulsory

### **Commercial Vehicle Loans**

- Requires vehicle hypothecation and insurance cover
- Analysis of income, experience, and business stability requirements depending on whether the applicant is a first time user, first time owner, fleet operator or a captive user







### **EXPERIENCED PROMOTER**



Mr. Kamlesh Chimanlal Gandhi Chairman & MD



Late Mr. Mukesh Chimanlal Gandhi

- Mr. Kamlesh Chimanlal Gandhi, aged 56 years, is the Founder, Chairman and Managing Director of #1.3.5 since inception.
- He visualized the opportunities in the retail financial services very early and has been leading the strategic initiatives and the execution team at £1.5%.
- He has close to 30 years of experience in the financial services sector.
- Under his leadership the company grew very consistently at CAGR of more than 40% over all these years.
- He is Co-Chairman of the Finance Industry Development Council.
- Late Mr. Mukesh Chimanlal Gandhi, was a Co-founder, whole-time Director Finance ∰A≶ Financial Services Limited. He was associated with the Company from May 25, 1995 till Jan 19, 2021.
- He was designated as the Director (Finance) and Chief Financial Officer of the Company on March 20, 2015. He held bachelor's and Master's degrees in commerce from Gujarat University
- He had over 30 years of experience in the financial services sector, with the Company
- He was also the chairman of the Gujarat Finance Company Association and a director of the Finance Industry Development Council.
- He played an important role in bringing the company to its present level from a humble beginning in the year 1995, based on very strong fundamentals. He was filled with positivity, enthusiasm, zeal, kindness and pragmatism The Company has immensely benefitted from his vision and vigilance.
- Team 組入多 remain committed to it's vision of excellence through endeavours.







### **EMINENT DIRECTORS**



Mrs. Darshana Saumil Pandya Executive Director & CEO

- Darshana Saumil Pandya, aged 49 years, is an executive Director and Chief Executive Officer of #1.3. Financial. She has been associated with the Company since June 1, 1996, and as an executive Director since December 23. 2016
- She holds a bachelor's degree in commerce from Gujarat University
- She has over 25 years of experience in the financial service sector



Mr. Bala Bhaskaran Independent Director

- He has been associated with the Company as a Director since November 1995 and as an independent Director since April 2014
- He is a management graduate with two decades of experience in the consultancy and financial sector.
- He has a number of management consultancy inputs from his rich experience
- He has done his engineering from IIT-Madras, MBA from IIM-Bangalore and CFA from ICFAI



Mr. Chetan Ramniklal Shah Independent Director

- He has been associated with the Company since June 2008 and as an independent Director since April 2014
- He holds bachelor's degrees in commerce and law (general) from Gujarat University
- He is also a qualified chartered accountant registered with the Institute of Chartered Accountants of India
- He has over 33 years of experience in the financial services sector and has in the past worked with the Natpur Co-operative Bank as the Manager – Finance



Mr. Umesh Rajanikant Shah Independent Director

- He has been associated with the Company as an independent Director since December 2016
- He is a Chartered Accountant
- He has more than 35 years of experience in the diverse fields connected with Finance, Accounting, Auditing and Taxation
- He also has 5 years hands-on experience of working in an NBFC



Mrs. Daksha Niranjan Shah Independent Director

- She is a business graduate from Indian Institute of Management (IIM), Ahmedabad, specializing in Finance and Marketing and also a student of Economics and Statistics.
- She worked as a Programme Director of Vikas Centre for Development and Friends of Women's World Banking by serving and building capacity of more than 80 Microfinance Organizations all over India.
- She worked as Managing Director of Pahal Financial Services Pvt. Ltd from 2011 to 2014. At present she is the Managing Director of Altura Financial Services Ltd since 2014.

## CORE TEAM

Consisting of more than 35 employees being with #1.8% since inception and inclusion of lateral talents who have proven their capability, dedication and loyalty.

## EXECUTION TEAM

Consisting of more than 1700 employees who works along with the core team towards accomplishing the company's Mission and Vision.

## **Major events and milestones**





1995

 On incorporation, commenced retail finance operations with Two-wheeler and Micro-Enterprise loans

**2013** 

 Disbursement and AUM crossed INR 10 Bn. *2018* 

Listing of Equity Shares on BSE & NSE

Received capital infusion of INR 350
 Mn. from MOSL

Raised fresh capital of INR 2,330 Mn. via IPO

2006

Received first round of capital infusion of *INR 65 Mn*. from Bellwether Micro Fund

2014

Sarva Capital purchased 50%
 CCPS held by FMO in secondary deal

2019

AUM crossed INR 50 Bn.

Bank loan *rating upgraded* to "Acuité AA -" with Stable outlook and Short-term rating assigned as Acuité A1+

2008

Acquired second and third round of capital infusion worth *INR 435 Mn. and INR 400 Mn. from FMO and ICICI Venture*, respectively

Floated the housing finance subsidiary

2015

 Raised Subordinate Debentures of INR 200 Mn.

AUM crossed INR 20 Bn.

2011

 Listing of NCDs on Bombay Stock Exchange

**20**16

 Bank loan rating was upgraded to 'IND A' with 'Stable outlook

 Raised subordinate debentures of INR 400 Mn. *2020* 

Completed **25th Year of Endeavours** 

 AUM crossed INR 60 Bn. on a consolidated basis

2012

 Received the fourth round of capital infusion of INR 650 Mn. from DEG

*2017* 

AUM crossed INR 30 Bn.

Motilal Oswal infused capital of INR 1,000 Mn. 2021

Inclusive Finance India Award 2020 – NBFC lending to Micro and Small Enterprises

Raised INR 650 Mn. via market-linked NCDs (MLD)

2022

Consolidated AUM crossed INR 65 Bn.



## The Power of Distribution

## **REGISTERED OFFICE**

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### www.mas.co.in

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